



THE JOINT STAFF  
WASHINGTON, DC

JS

Reply ZIP Code:  
20318-0300

DJSM-842-94  
9 August 1994

MEMORANDUM FOR THE UNDER SECRETARY OF DEFENSE FOR PERSONNEL  
AND READINESS

Subject: Designation of Rwanda and Zaire as Certain Places Pay Areas

1. We are asking you take action to designate the countries of Rwanda and Zaire as areas designated for payment of certain places pay in accordance with title 37, United States Code, section 305 and DODI 1340.10, "Special Pay for Duty at Certain Places Outside the Contiguous Forty-Eight States and the District of Columbia." Both countries fall within the criteria in DODI 1340.10 of being located between 15 degrees north latitude and 15 degrees south latitude.
2. The Operation SUPPORT HOPE area of operations includes Rwanda, Kenya, Zaire, and Uganda. Kenya, Uganda, and the capitals of Uganda and Rwanda are already designated for certain places pay. Designating all of Rwanda and Zaire will provide equitable special pay to all troops in those areas.
3. The Joint Staff point of contact is Major M. K. Gamble, USAF, J-1, Personnel Readiness Division, 46487.

*Walter Ross*  
WALTER KROSS  
Lieutenant General, USAF  
Director, Joint Staff

Post-It™ brand fax transmittal memo 7671 # of pages 1

To <i>LTC JORDAN</i>	From <i>GAMBLE</i>
Co. <i>ECJ1</i>	Co. <i>JS J-1</i>
Dept.	Phone #
Fax #	Fax #

*8/19/94*

*Rwanda**the  
NSC*THE WHITE HOUSE  
WASHINGTON

August 1, 1994

Dear Mr. President:

Since August 1993, when a fragile peace was signed between Rwandan Government Forces (RGF) and the Rwandan Patriotic Front (RPF), the United Nations has been actively addressing the humanitarian crisis in Rwanda. On April 6, 1994, President Habyarimana of Rwanda, President Ntaryamira of Burundi and a number of government officials were killed when their plane crashed while approaching the airport in Kigali, Rwanda's capital. This incident ruptured the peace and led to a resumption of the civil war that has now resulted in the deaths of hundreds of thousands of Rwandans, many of them Tutsi civilians who were the victims of genocide on the part of radical Hutu elements aligned with the former government.

In early July 1994, the government fell and the RPF assumed power in Kigali, establishing a multi-party government. Since that time they have cooperated fully with us and have even requested human rights monitors to better assure the safety of returning refugees. As a result of the Civil War, the nation's infrastructure has been virtually destroyed. An estimated 2.1 million Rwandan refugees have fled to neighboring Zaire, Burundi, Uganda and Tanzania, and the United Nations High Commissioner for Refugees (UNHCR) estimates that a further 2.6 million persons are internally displaced.

The need to respond to disease, starvation, and dehydration in the refugee camps, especially in Zaire and Burundi, led me on July 29, 1994, to direct the expansion of capabilities at the Kigali airport to support the UNHCR relief operation more effectively. By providing a support infrastructure for the relief of refugees and displaced persons out of this capital city, I believe we will be better able to draw Rwandans back to their homes, away from the unsanitary conditions of the refugee camps, and closer to a more centralized distribution point for humanitarian aid. We have engaged in negotiations with the new government in order to promote these objectives. We have urged this new government to broaden its political base, refrain from retribution, respect the rule of law, and otherwise create the conditions of safety and security that would permit the refugees to return home.

In the afternoon of July 29, 1994, I directed General Joulwan, Commander in Chief, United States European Command, in addition to the relief operations he is already conducting through Goma, Zaire and Entebbe, Uganda, immediately deploy a contingent of U.S. forces, numbering approximately 200, to the airport at Kigali. These forces began to arrive on July 30, 1994. Other forces from Australia and the United Kingdom are committed to this effort in Kigali as well. During this initial phase of "Operation Support Hope," the United States and other committed nations will establish and operate a logistics base to support UNHCR humanitarian relief operations. In this effort, they will open a logistic coordination center for receiving and distributing relief supplies, provide airfield services and cargo handling, and provide security for the airport at Kigali. These efforts are directed at achieving the objectives of U.N. Security Council Resolutions 929, 925 and 918. No organized resistance has been encountered to our efforts to date and none is expected.

United States Armed Forces will remain in Rwanda only as long as necessary to assist the UNHCR in establishing an effective distribution mechanism for humanitarian relief support to the Rwandan people. While it is not possible to estimate precisely how long it will take to satisfy this requirement, we believe that prolonged operations will not be necessary.

We do not intend that U.S. Armed Forces deployed to Rwanda become involved in hostilities. Nonetheless, a majority of the approximately 200 personnel deployed will be assigned to provide force protection and assure security of the Kigali airport. These security forces are equipped and ready to take such measures as may be needed to accomplish their humanitarian mission and defend themselves if necessary.

I have taken these actions pursuant to my constitutional authority to conduct our foreign relations and as Commander in Chief and Chief Executive. I am providing this report consistent with the War Powers Resolution in accordance with my desire that the Congress be fully informed. I look forward to cooperating with the Congress in this effort to relieve human suffering.

Sincerely,

*William J. Clinton*

The Honorable Robert C. Byrd  
President pro tempore  
of the Senate  
Washington, D.C. 20510

## U N C L A S S I F I E D

OTTUZYUW RUEKJCS5306 1960118-UUUU--RUSNTCC.

ZNR UUUUU

O 150040Z JUL 94

.FM JOINT STAFF WASHINGTON DC//J4:LRC//  
 .TO RUSNTCC/USEUCOM VAIHINGEN GE//ECJ3/J4/J5/J8/ETCC//  
 RHCUAAA/USTRANSCOM SCOTT AFB IL//TCJ3/J4/J8/CAT//  
 .INFO RUEKJCS/SECDEF WASHINGTON DC//SOLIC:HRA//  
 RUEHC/SECSTATE WASHINGTON DC//OFDA:OSLOG/PM/ISP//  
 RHCUAAA/HQ AMC TACC SCOTT AFB IL//CC/XP/FM/DOOM/SAAM//  
 RUEHSM/AMEMBASSY STOCKHOLM  
 RUEHNR/AMEMBASSY NAIROBI

.BT

UNCLAS

MSGID/GENADMIN/J4:LRC/JULY//

SUBJ/AIRLIFT HUMANITARIAN CARGO, SWEDEN TO KENYA, JULY SAAM 5708//  
 POC/BLICE/LTCOL/J4:LRC/LOC:PENTAGON/DSN:227-0744//

RMKS/1. THE ASSISTANT SECRETARY OF DEFENSE FOR SPECIAL OPERATIONS  
 LOW INTENSITY CONFLICT, OFFICE OF HUMANITARIAN AND REFUGEE AFFAIRS  
 (HRA) REQUESTS AIRLIFT OF HUMANITARIAN CARGO FROM LANDVETTER  
 AIRPORT, GOETEBORG, SWEDEN TO NAIROBI AIRPORT, KENYA. THIS IS A  
 REQUEST FOR JULY SAAM 5708.

2' FOR USCINCEUR: EXECUTE/COORDINATE HUMANITARIAN AIRLIFT MISSION.

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3' FOR USCINCTRANS: SUPPORT USCINCEUR AS REQUIRED.

4. THE FOLLOWING DETAILS APPLY:

A. VALIDATOR: LTCOL DREW BLICE, USMC.

B. PRIORITY: 1B1.

C. CARGO: 5 TRUCKS AND 5 TRAILERS; WEIGHT: APPROX 85 METRIC  
 TONS; CUBE APPROX 350 CUBIC METERS: AND 10 METRIC TONS OF  
 MEDICAL SUPPLIES.

(1) PER UNIT TRUCK DATA:

WEIGHT: 10850 KG'

LENGTH: 9.5 METERS.

WIDTH: 2.5 METERS.

HEIGHT: 2.94 METERS.

(2) PER TRAILER DATA: TRAILERS ARE LOADED IN BEDS OF TRUCKS.

WEIGHT: 6000 KG.

LENGTH: 6.275 METERS.

WIDTH: 2.5 METERS.

HEIGHT: 2.6 METERS.

(3) TRAILER ON TRUCK DATA:

WEIGHT: 16850 KG.

LENGTH: 9.5 METERS.

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WIDTH: 2.5 METERS.

HEIGHT: 2.94 METERS.

(4) TOTAL WEIGHT: APPROX 95 METRIC TONS.

(5) TOTAL CUBE: APPROX 350 CUBIC METERS (EXCLUDING MEDICAL  
 CARGO)

D. CARGO LOCATION: CARGO LOCATED AT VOLVO FACTORY: CONTACT

U N C L A S S I F I E D

ICRC POC TO ARRANGE FOR MOVEMENT OF CARGO TO LANDVETTER AIRPORT,  
GOETEBORG, SWEDEN.

E. CARGO AVAILABLE DATE: 24 TO 48 HOURS AFTER NOTIFICATION.

F. REQUIRED DELIVERY DATE (RDD): AS SOON AS POSSIBLE.

G. AIRCRAFT: MOST ECONOMICAL: COMMERCIAL IS ACCEPTABLE.

5. FUNDING:

A. DIRECT FUNDING QUESTIONS TO OFDA POC OR HRA POC.

B. SEND ALL BILLS TO:

USAID/OFFICE OF U.S. FOREIGN DISASTER ASSISTANCE  
ATTN: AMANDA DOWNING  
ROOM 1262A NS, DEPT OF STATE  
WASHINGTON DC, 20523-0008.

C. FUNDING DATA:

APPROPRIATION: 72-11X1035

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BUDGET PLAN CODE: EFDX-94-16830-HG41

CONTROL NUMBER: V4684722

PROJECT NUMBER: 968-4005

6. POINTS OF CONTACT:

A. JOINT STAFF: PER ABOVE DURING DUTY HOURS. AFTER DUTY HOURS, CONTACT THE LRC DUTY OFFICER VIA THE NMCC OPERATOR, DSN 227-6340: (703) 697-6340.

B. STATE/OFDA: PETER SMITH, (202) 647-9786: HOME (703) 519-8273; DOS OPS CENTER, (202) 647-1512.

C. SOLIC/HRA: BILL MC COY OR GREG TOUMA, (703) 697-9675, DSN 227-9675: FAX (703) 693-7649, DSN FAX 223-7649.

D. USTRANSCOM AIR CELL: DSN 576-8101, (618) 256-8101.

E. ICRC POC: MARIANNE HOCK, 41-22-734-6001: HOME 41-22-798-4450.

F. LANDVETTER AIRPORT CIVIL AVIATION ADMINISTRATION (OPEN 0800L-1605L): COMM 011-19200.

7. REMARKS:

A. OFDA HAS BUDGETED 1.8 MILLION U.S. DOLLARS TO EXECUTE SAAMS 5707, 5708 AND 5709. IF 1.8 MILLION IS NOT SUFFICIENT TO EXECUTE ALL THREE MISSIONS, PLACE 5709 ON HOLD AND REQUEST

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ADDITIONAL FUNDS FROM OFDA THROUGH OSD/SOLIC:HRA.

B. DIRLAUTH ALCON.//

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#5306

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!---- Delivery Record -----

! Discretionary Access: General

U N C L A S S I F I E D

OTTUZYUW RUEKJCS5307 1960127-UUUU--RUSNTCC.

ZNR UUUUU

O 150030Z JUL 94

.FM JOINT STAFF WASHINGTON DC//J4:LRC//  
.TO RUSNTCC/USEUCOM VAIHINGEN GE//ECJ3/J4/J5/J8/ETCC//  
RHCUAAA/USTRANSCOM SCOTT AFB IL//TCJ3/J4/J8/CAT//  
.INFO RUEKJCS/SECDEF WASHINGTON DC//SOLIC:HRA//  
RUEHC/SECSTATE WASHINGTON DC//PM/ISP//  
RHCUAAA/HQ AMC TACC SCOTT AFB IL//CC/XP/FM/DOOM/SAAM/DOOZ//  
RUEHNR/AMEMBASSY NAIROBI  
RUEHKI/AMEMBASSY KINSHASA

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UNCLAS

MSGID/GENADMIN/J4:LRC/JULY//

SUBJ/AIRLIFT HUMANITARIAN SUPPLIES FROM NAIROBI, KENYA TO GOMA  
/AIRPORT, ZAIRE JULY SAAM 5707//

POC/CARUTHERS/LTC/J4:LRC/LOC:PENTAGON/DSN:227-0744//

RMKS/1. THE ASSISTANT SECRETARY OF DEFENSE FOR SPECIAL OPERATIONS/  
LOW INTENSITY CONFLICT, OFFICE OF HUMANITARIAN AND REFUGEE AFFAIRS  
(HRA) REQUESTS AIRLIFT OF ICRC FOOD AND OIL FROM NAIROBI AIRPORT,  
KENYA, TO GOMA AIRPORT, ZAIRE. THIS IS A REQUEST FOR JULY SAAM 5707.  
2. FOR USCINCEUR: EXECUTE/COORDINATE HUMANITARIAN AIRLIFT MISSION.

PAGE 02 RUEKJCS5307 UNCLAS

3. FOR USCINCTRANS: SUPPORT USCINCEUR AS REQUIRED.

4. THE FOLLOWING DETAILS APPLY:

A' VALIDATOR: LTC MICHAEL E. CARUTHERS' USA.

B' PRIORITY: 1B1.

C' CARGO:

(1) RICE: 1293 METRIC TONS'  
(2) COOKING OIL: 150 METRIC TONS.

D. LOCATION: NAIROBI AIRPORT' KENYA.

E. DESTINATION: GOMA AIRPORT, ZAIRE.

F. REQUIRED DELIVERY DATE (RDD): AS SOON AS POSSIBLE

G. CARGO CURRENTLY AVAILABLE FOR PICKUP. COORDINATE PICKUP  
WITH NAIROBI POC. CARGO IS NOT PALLETIZED, BUT IS PACKAGED IN  
50 KG BULK BAGS (RICE) AND LARGE TINS (OIL).

H. AIRCRAFT: USE MOST COST EFFECTIVE MODE AVAILABLE.

5. FUNDING:

A. DIRECT FUNDING QUESTIONS TO OFDA POC OR HRA POC.

B. SEND ALL BILLS TO:

USAID/OFFICE OF U.S. FOREIGN DISASTER ASSISTANCE

ATTN: AMANDA DOWNING

ROOM 1262A NS, DEPT OF STATE

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WASHINGTON DC' 20523-0008.

C. FUNDING DATA:

APPROPRIATION: 72-11X1035

BUDGET PLAN CODE: EFDX-94-16830-HG41

CONTROL NUMBER: V4684722

PROJECT NUMBER: 968-4005

U N C L A S S I F I E D

6' POINTS OF CONTACT:

- A. JOINT STAFF: PER ABOVE DURING OUTY HOURS. AFTER DUTY HOURS, CONTACT THE LRC DUTY OFFICER VIA THE NMCC OPERATOR, DSN 227-6340: (703) 697-6340.
- B. STATE/OFDA: PETER SMITH, (202) 647-9786: HOME (703) S19-8273: DOS OPS CENTER, (202) 647-1512.
- C. SOLIC/HRA: BILL MC COY OR GREG TOUMA, (703) 697-9675, DSN 227-9675: FAX (703) 693-7649, DSN FAX 223-7649.
- D. USTRANSCOM AIR CELL: DSN 576-8101, (618) 256-8101.
- E. NAIROBI: JACK SLUSSER, 254-2331-160: EXT 2406.

7' REMARKS:

- A. OFDA HAS BUDGETED 1.8 MILLION U.S. DOLLARS TO EXECUTE SAAMS 5707, 5708 AND 5709. IF 1.8 MILLION IS NOT SUFFICIENT TO EXECUTE ALL THREE MISSIONS, PLACE 5709 ON HOLD AND REQUEST

PAGE 04 RUEKJCS5307 UNCLAS

ADDITIONAL FUNDS FROM OFDA THROUGH OSD/SOLIC: HRA.

B. DIRLAUTH ALCON.//

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#5307

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! --- Delivery Record -----  
! Discretionary Access: General  
! Classification: U  
! Precedence:  
! Delivered To:  
! Day To Day Operations J30D05  
! ETCC CCNCOIC  
! ETCC CSADMIN  
! ETCC DCINCXO  
! ETCC EAC  
! ETCC ECSJS  
! 7  
! 8  
! 9  
! 10

U N C L A S S I F I E D

U N C L A S S I F I E D

OTTUZYUW RUEKJCS5305 1960110-UUUU--RUSNTCC.

ZNR UUUUU

O 150110Z JUL 94

.FM JOINT STAFF WASHINGTON DC//J4:LRC//  
.TO RUSNTCC/USEUCOM VAIHINGEN GE//ECJ3/J4/J5/J8/ETCC//  
RHCUAAA/USTRANSCOM SCOTT AFB IL//TCJ3/J4/J8/CAT//  
.INFO RUEKJCS/SECDEF WASHINGTON DC//SOLIC:HRA//  
RUEHC/SECSTATE WASHINGTON DC//OFDA:OSLOG/PM/ISP//  
RHCUAAA/HQ AMC TACC SCOTT AFB IL//CC/XP/FM/DOOM/SAAM//  
RUFHTH/AMEMBASSY THE HAGUE  
RUEHNR/AMEMBASSY NAIROBI

.BT

UNCLAS

MSGID/GENADMIN/J4:LRC/JULY//

SUBJ/AIRLIFT HUMANITARIAN CARGO' AMSTERDAM TO KENYA' JULY SAAM 5709//  
POC/BLICE/LTCOL/J4:LRC/LOC:PENTAGON/DSN:227-0744//  
RMKS/1. THE ASSISTANT SECRETARY OF DEFENSE FOR SPECIAL OPERATIONS  
LOW INTENSITY CONFLICT, OFFICE OF HUMANITARIAN AND REFUGEE AFFAIRS  
(HRA) REQUESTS AIRLIFT OF HUMANITARIAN CARGO FROM AMSTERDAM SCHIPHOL  
AIRPORT, THE NETHERLANDS TO NAIROBI AIRPORT, KENYA. THIS IS A  
REQUEST FOR JULY SAAM S709.

2. FOR USCINCEUR: EXECUTE/COORDINATE HUMANITARIAN AIRLIFT MISSION.

PAGE 02 RUEKJCS5305 UNCLAS

3. FOR UNTRANSCOM: SUPPORT USCINCEUR AS REQUIRED.

4. THE FOLLOWING DETAILS APPLY:

A. VALIDATOR: LTCOL DREW BLICE, USMC'

B. PRIORITY: 1B1.

C. CARGO: 23 LAND CRUISERS; WEIGHT: APPROX 47 METRIC TONS:  
CUBE APPROX 403 CUBIC METERS; AND 10 METRIC TONS OF MEDICAL  
SUPPLIES.

(1) PER UNIT VEHICLE DATA:

WEIGHT: 2040 KG.

LENGTH: 5.00 METERS.

WIDTH: 1.69 METERS.

HEIGHT: 2.07 METERS.

(2) TOTAL WEIGHT: APPROX 57 METRIC TONS.

(5) TOTAL CUBE: APPROX 403 CUBIC METERS (EXCLUDING MEDICAL  
CARGO)

D. CARGO LOCATION: UNKNOWN; CONTACT ICRC POC TO ARRANGE FOR  
MOVEMENT OF CARGO TO AMSTERDAM SCHIPHOL AIRPORT (ICAO EHAM), THE  
NETHERLANDS.

E. CARGO AVAILABLE DATE: 24 TO 48 HOURS AFTER NOTIFICATION.

F. REQUIRED DELIVERY DATE (RDD): AS SOON AS POSSIBLE.

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G. AIRCRAFT: MOST ECONOMICAL; COMMERCIAL IS ACCEPTABLE.

5. FUNDING:

A. DIRECT FUNDING QUESTIONS TO OFDA POC OR HRA POC.

B. SEND ALL BILLS TO:

USAID/OFFICE OF U.S. FOREIGN DISASTER ASSISTANCE  
ATTN: AMANDA DOWNING

U N C L A S S I F I E D

ROOM 1262A NS, DEPT OF STATE  
WASHINGTON DC, 20523-0008.

C. FUNDING DATA:

APPROPRIATION: 72-11X1035  
BUDGET PLAN CODE: EFDX-94-16830-HG41  
CONTROL NUMBER: 468  
PROJECT NUMBER: 968

6. POINTS OF CONTACT:

- A. JOINT STAFF: PER ABOVE DURING DUTY HOURS. AFTER DUTY HOURS, CONTACT THE LRC DUTY OFFICER VIA THE NMCC OPERATOR, DSN 227-6340; (703) 697-6340.  
B. STATE/OFDA: PETER SMITH, (202) 647-9786; HOME (703) 519-8273: DOS OPS CENTER, (202) 647-1512.  
C. SOLIC/HRA: BILL MC COY OR GREG TOUMA, (703) 697-9675, DSN

PAGE 04 RUEKJCS5305 UNCLAS

227-967S; FAX (703) 693-7649, DSN FAX 223-7649.  
D. USTRANSCOM AIR CELL: DSN 576-8101, (618) 2S6-8101.  
E. ICRC POC: MARIANNE HOCK, 41-22-734-6001; HOME  
41-22-798-4450.

7. REMARKS:

- A. OFDA HAS BUDGETED 1.8 MILLION U.S. DOLLARS TO EXECUTE SAAMS 5707, 5708 AND 5709. IF 1.8 MILLION IS NOT SUFFICIENT TO EXECUTE ALL THREE MISSIONS, PLACE 5709 ON HOLD AND REQUEST ADDITIONAL FUNDS FROM OFDA THROUGH OSD/SOLIC:HRA.  
B. DIRLAUTH ALCON.//

BT

#5305

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!---- Delivery Record -----  
! Discretionary Access: General  
! Classification: U  
! Precedence:  
! Delivered To:  
! Day To Day Operations J30D05  
! ETCC CSADMIN  
! ETCC DCINCXO  
! ETCC EAC  
! ETCC ECSJS  
! ETCC J5E  
! ETCC MEDREP  
! EXERCISE BSMD

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U N C L A S S I F I E D

ROUTINE

UNCLASSIFIED  
HQ USEUCOM  
COMMUNICATIONS CENTER

Copy TO  
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PAGE 01  
ACTION: ECDC (01)

044664 30/02472

INFO: ECCS (01) EC16 (01) ECJS (01)  
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ZNR UUUUU

R 300005Z JUL 94

FM JOINT STAFF WASHINGTON DC//DJS//  
TO USCINCEUR VAIHINGEN GE//ECDC/ECCS/EC16/ECJ6-PM//

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UNCLAS

MSGID/GENADMIN/DJS//

SUBJ/CINC INITIATIVES FUND (CIF)//

REF/A/DOC/USCINCEUR/25JUL94//

AMPN/CIF SUBMISSION//

POC/BAKER/LTCOL/J-7 JETO/LOC: PENTAGON/TEL: DSN 225-3226//  
RMKS/1. CJCS HAS APPROVED THE USCINCEUR CIF REQUEST (REF A) TO  
SUPPORT THE JTF DEPLOYMENT TO RWANDA.

2. THE JOINT STAFF COMPTROLLER WILL MAKE ARRANGEMENTS TO TRANSFER A  
TOTAL OF 1,300,000 DOLLARS (O AND M AUTHORITY ONLY) TO USEUCOM.  
FUNDS MAY NOT BE USED FOR ANY PURPOSES OTHER THAN THOSE STATED IN  
YOUR REQUEST AND APPROVED BY THE CJCS. QUESTIONS PERTAINING TO  
SPECIFIC FUNDING DISTRIBUTION ISSUES SHOULD BE DIRECTED TO LT COL  
SANDRA GREGORY OR MS. CAROLYN CORDELL IN THE JOINT STAFF COMPTROLLER  
OFFICE, DSN 227-7835.

3. SUBMIT QUARTERLY REPORTS ON STATUS OF FUNDING OBLIGATIONS AS  
OUTLINED IN CJCSI 7401.01.//

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U N C L A S S I F I E D

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ZNR UUUUU

O P 191654Z JUL 94

.FM JOINT STAFF WASHINGTON DC//J3//  
.TO RUSNNOA/USCINCEUR VAIHINGEN GE//ECCS/ECJ3//  
.INFO RUSNNOA/USCINCEUR VAIHINGEN GE//ETCC/ECJ1/ECJ4/ECJ5/ECJ6//  
.BT

UNCLAS

MSGID/GENADMIN/J3//

SUBJ/ASSESSMENT TEAM FOR GOMA, ZAIRE//

POC/BILL PENNYPACKER/LTC/LOC: PENTAGON/TEL: DSN 225 2538//  
RMKS/1. INFLUX OF REFUGEES HAS CAUSED THE SITUATION IN GOMA, ZAIRE  
TO DETERIORATE SIGNIFICANTLY OVER THE PAST WEEK. REQUIREMENT NOW  
EXISTS FOR A LARGE SCALE HUMANITARIAN EFFORT TO ALLEVIATE CONDITIONS.

A. USING PERSONNEL CURRENTLY ASSIGNED IN THEATER, REQUEST YOU  
DEPLOY A SITE ASSESSMENT TEAM TO GOMA, ZAIRE AS SOON AS POSSIBLE TO  
EVALUATE THE SITUATION THERE AND IN THE SURROUNDING BORDER REGION.  
TEAM SHOULD BE PREPARED TO DETERMINE ACTIONS NECESSARY TO IMPROVE  
LIVING CONDITIONS FOR REFUGEES AND THE LOGISTICS INFRASTRUCTURE  
AVAILABLE TO SUPPORT HUMANITARIAN ACTIONS.

B. TEAM SHOULD CONDUCT COORDINATION AS REQUIRED WITH FRENCH AND  
UNHCR REPRESENTATIVES ON THE SCENE.

PAGE 02 RUEKJCS3404 UNCLAS

2. CLASSIFICATION GUIDANCE. OPERATION IS UNCLASSIFIED.//  
BT

#3404

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! --- Delivery Record -----

! Discretionary Access: General

! Classification: U

! Precedence:

! Delivered To:

ETCC CCNCOIC

ETCC CMDDIR

ETCC CSADMIN

ETCC DCINCXO

ETCC EAC

ETCC ECSJS

ETCC J1MPCHF

ETCC J1REP

ETCC J3OPD

ETCC J4IM

ETCC J5ADMIN

JS  
ECJ2

U N C L A S S I F I E D:

CTTUZYUW RUEKJCS3404 2001713-UUUU--RUSNNOA.  
ZNR UUUU

O P 191654Z JUL 94

.FM JOINT STAFF WASHINGTON DC//J3//  
.TO RUSNNOA/USCINCEUR VAIHINGEN GE//ECCS/ECJ3//  
.INFO RUSNNOA/USCINCEUR VAIHINGEN GE//ETCC/ECJ1/ECJ4/ECJ5/ECJ6//  
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UNCLAS

MSGID/GENADMIN/J3//

SUBJ/ASSESSMENT TEAM FOR GOMA, ZAIRE//  
POC/BILL PENNYPACKER/LTC/LOC: PENTAGON/TEL: DSN 225 2538//

RMKS/1. INFLUX OF REFUGEES HAS CAUSED THE SITUATION IN GOMA, ZAIRE  
TO DETERIORATE SIGNIFICANTLY OVER THE PAST WEEK. REQUIREMENT NOW  
EXISTS FOR A LARGE SCALE HUMANITARIAN EFFORT TO ALLEVIATE CONDITIONS.

A. USING PERSONNEL CURRENTLY ASSIGNED IN THEATER, REQUEST YOU  
DEPLOY A SITE ASSESSMENT TEAM TO GOMA, ZAIRE AS SOON AS POSSIBLE TO  
EVALUATE THE SITUATION THERE AND IN THE SURROUNDING BORDER REGION.  
TEAM SHOULD BE PREPARED TO DETERMINE ACTIONS NECESSARY TO IMPROVE  
LIVING CONDITIONS FOR REFUGEES AND THE LOGISTICS INFRASTRUCTURE  
AVAILABLE TO SUPPORT HUMANITARIAN ACTIONS.

B. TEAM SHOULD CONDUCT COORDINATION AS REQUIRED WITH FRENCH AND  
UNHCR REPRESENTATIVES ON THE SCENE.

PAGE 02 RUEKJCS3404 UNCLAS

2. CLASSIFICATION GUIDANCE.

BT OPERATION IS UNCLASSIFIED.//  
#3404

NNNN

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Delivery Record -----

Discretionary Access: General  
Classification: U

Precedence:

Delivered To:

ETCC CCNCOIC  
ETCC CMDDIR  
ETCC CSADMIN  
ETCC DCINCXO  
ETCC EAC  
ETCC ECSJS  
ETCC J1MPCHF  
ETCC J1REP  
ETCC J3OPD  
ETCC J4IM  
ETCC J5ADMIN

\*\*\*\*\*  
\* UNCLASSIFIED \*  
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JS

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JOINT STAFF WASHINGTON DC//J3//

USCINCEUR VAIHINGEN GE//ECCS/ECJ3//

INFO USCINCEUR VAIHINGEN GE//ETCC/ECJ1/ECJ4/ECJ5/ECJ6//

UNCLAS

MSGID/GENADMIN/J3//

SUBJ/ASSESSMENT TEAM FOR GOMA, ZAIRE//

POC/BILL PENNYPACKER/LTC/LOC: PENTAGON/TEL: DSN 225 2538//

RMKS/1. INFLUX OF REFUGEES HAS CAUSED THE SITUATION IN GOMA, ZAIRE TO DETERIORATE SIGNIFICANTLY OVER THE PAST WEEK. REQUIREMENT NOW EXISTS FOR A LARGE SCALE HUMANITARIAN EFFORT TO ALLEVIATE CONDITIONS.

A. USING PERSONNEL CURRENTLY ASSIGNED IN THEATER, REQUEST YOU DEPLOY A SITE ASSESSMENT TEAM TO GOMA, ZAIRE AS SOON AS POSSIBLE TO EVALUATE THE SITUATION THERE AND IN THE SURROUNDING BORDER REGION. TEAM SHOULD BE PREPARED TO DETERMINE ACTIONS NECESSARY TO IMPROVE LIVING CONDITIONS FOR REFUGEES AND THE LOGISTICS INFRASTRUCTURE AVAILABLE TO SUPPORT HUMANITARIAN ACTIONS.

B. TEAM SHOULD CONDUCT COORDINATION AS REQUIRED WITH FRENCH AND UNHCR REPRESENTATIVES ON THE SCENE.

2. CLASSIFICATION GUIDANCE. OPERATION IS UNCLASSIFIED//

SJS-N/J2/J3/J3:JOD/NMCC:DDO/J5/J7/CJCS:LC/CJCS:PA-J/NIDS/DOCDIV

LTC BILL PENNYPACKER  
J-3/JOD EXT 52541/38  
EUCOM3/413/411//

J. J. SHEEHAN, J-3

JSISC ALTERNATE MESSAGEFORM

\*\*\*\*\*  
\* UNCLASSIFIED \*  
\*\*\*\*\*

DTG:

55

U N C L A S S I F I E D

RTTUZFDY RUEKJCS0366 2102056-UUUU--RUSNNOA.  
RTTUZYUW RUEKJCS0366 2102056-UUUU--RUSNNOA.

ZNR UUUUU

RTTUZYUW RUEKJCS0366 2102056-UUUU--RUSNNOA.

ZNR UUUUU

R 281100Z JUL 94

.FM JOINT STAFF WASHINGTON DC//J1//

.TO USCINCEUR VAIHINGEN GE//ECJ1//

.BT

UNCLAS

MSGID/GENADMIN/J-1//

SUBJ/SPECIAL LEAVE ACCRUAL FOR RWANDAN JTF//

POC/JEFF HAMMOND/LTC/J-1 PRD/-/TEL:DSN 224-6486//

RMKS/1. PER 25 JUL 94 TELEPHONE CONVERSATION WITH LTC JORDAN, ECJ-1, CONCUR WITH ASSESSMENT THAT DOD DIRECTIVE 1327.5 ALLOWS THE CINC TO AUTHORIZE LEAVE ACCRUAL FOR PERSONNEL IN A DEPLOYABLE STATUS WHEN OPERATIONAL DUTIES PROHIBIT TAKING NORMAL LEAVE.

2. USCINCEUR LEAVE POLICY AS ADDRESSED IN EUCOM DIRECTIVE 55-11 PROHIBITS SERVICE MEMBERS FROM TAKING NORMAL LEAVE WHILE ASSIGNED TO A JTF AND THUS QUALIFIES INDIVIDUALS FOR SPECIAL LEAVE ACCRUAL AS PROVIDED FOR IN DODD 1327.5.

3. OTHER INSTRUCTIONS IN DOD DIRECTIVE 1327.5 REGARDING HOW LEAVE IS ACCRUED AND HOW MUCH LEAVE MAY BE ACCRUED APPLY.

4. THIS MESSAGE HAS BEEN COORDINATED WITH AND CONCURRED IN BY OUSD(P&R) (MM&PP) COMPENSATION DIRECTORATE//

BT

#0366

NNNN

!---- Delivery Record -----

! Discretionary Access: General

! Classification: U

! Precedence: R

! Delivered To:

! 1 ETCC CMDDIR

! 2 ETCC ECSJS

! 3 ETCC J1MPCHE

! 4 ETCC J1REP

! 5

! 6

! 7

! 8

! 9

! 10

U N C L A S S I F I E D

90 0 1011

03.08.94

14:09

HQ USEUCOM/LEGAL ADVISORS OFFICE

002

JOINT STAFF / JS

ID:

AUG 02 '94 17:37 NO.011 P.01



## COMPTROLLER OF THE DEPARTMENT OF DEFENSE

WASHINGTON, DC 20301-1100

AUG 2 1994

## MEMORANDUM FOR SECRETARIES OF THE MILITARY DEPARTMENTS

CHAIRMAN OF THE JOINT CHIEFS OF STAFF  
 UNDERSECRETARIES OF DEFENSE  
 DIRECTOR, DEFENSE RESEARCH AND ENGINEERING  
 ASSISTANT SECRETARIES OF DEFENSE  
 GENERAL COUNSEL  
 INSPECTOR GENERAL  
 DIRECTOR, OPERATIONAL TEST AND EVALUATION  
 COMMANDER-IN-CHIEF, U.S. SPECIAL OPERATIONS  
 COMMAND  
 COMMANDER-IN-CHIEF, U.S. TRANSPORTATION COMMAND  
 ASSISTANTS TO THE SECRETARY OF DEFENSE  
 DIRECTOR OF ADMINISTRATION AND MANAGEMENT  
 DIRECTORS OF THE DEFENSE AGENCIES

## SUBJECT: Assistance for RWANDAN Refugees

In view of the Presidential direction to the Secretary of Defense that the Department of Defense will support relief operations for RWANDAN refugees, all appropriations available for operations of the Department of Defense are available for carrying out the relief operations for RWANDAN refugees.

The transportation of humanitarian relief supplies provided by other nations for RWANDAN refugees is considered to be a directed mission of the Department of Defense. Appropriate accounts and appropriations provided to the Department of Defense for its operations are available for payment of costs associated with the transportation of humanitarian relief supplies for RWANDAN refugees.

Funding policy governing transportation costs of the Department of Defense for contingency operations and humanitarian efforts are contained in the DoD Comptroller memorandum of July 28, 1994.

  
 Alice C. Maroni  
 Principal Deputy Comptroller

Post-It™ brand fax transmittal memo 7671 # of pages: 1

TO:	PREP PRIVATE	From:	WARNER, LTC
CC:	LC	On:	18 FEBAD
DATE:		Phone:	46999
FAX:	31619	Fax:	46601

03.08.94 14:09  
AUG-03-1994 07:21 FROM DCJCS/LC

HQ USEUCOM/LEGAL ADVISORS OFFICE  
TO USCINCEUR 003  
P.02



COMPTROLLER OF THE DEPARTMENT OF DEFENSE

WASHINGTON, DC 20301-1100

*Champ*  
JUL 28 1994

MEMORANDUM FOR ASSISTANT SECRETARY OF THE ARMY (FINANCIAL MANAGEMENT)  
ASSISTANT SECRETARY OF THE NAVY (FINANCIAL MANAGEMENT)  
ASSISTANT SECRETARY OF THE AIR FORCE (FINANCIAL MANAGEMENT AND COMPTROLLER)  
COMPTROLLER, DEFENSE LOGISTICS AGENCY  
COMPTROLLER, UNITED STATES TRANSPORTATION COMMAND  
DIRECTOR, FORCE STRUCTURE, RESOURCES AND ASSESSMENT, THE JOINT STAFF

SUBJECT: Reimbursement of DBOF Activities for Contingency Operations and Humanitarian Efforts

This memorandum provides policy for funding contingency operations costs at DBOF activities and documents the funding procedures for contingencies and similar actions that have normally been followed in the past. The intent is to clarify the process and establish Military Department responsibilities for payment. This policy will be incorporated into various instructions as they are revised and published.

All DBOF business areas, including transportation services provided by USTRANSCOM, operate on a reimbursement basis with users paying for goods and services provided. Payment for contingency operations, including deployment or other emergency response for military or humanitarian assistance, is no exception. The users ordering the DBOF service must pay the bill, and no orders are to be accepted without funding. The Military Department Headquarters is responsible for determining which level within the Military Department will pay (i.e., unit, major command, or Military Department level). This process also applies when a Unified Commander tasks a Service-funded unit to perform a mission (such as transportation of Service personnel or equipment by USTRANSCOM). The parent Military Department that owns the equipment or personnel is responsible for payment of costs incurred to accomplish the mission.

The sole exception to this policy occurs when CINOTRANSCON receives an order from JCS requiring transportation of non-U.S.-owned equipment and/or non-U.S. personnel such as unreimbursed efforts in support of the U.N. In these instances, Army will pay NTMC costs, Navy will pay MSC costs, and Air Force will pay AMC costs.

03.08.94. 14:10

AUG-03-1994 07:22 FROM OCJCS/LC

HQ USEUCOM/LEGAL ADVISORS OFFICE 004  
TO USCINCEUR P.03

2

Bills can be centralized for more convenient processing if appropriate; however, billings will be forwarded to the appropriate Military Department within 30 days from commencement of the contingency operation or humanitarian effort. Payment of these bills, including transportation bills, by the Military Departments must be made in a timely manner.

This guidance does not address any contingency operation designated by the Secretary of Defense as a "National Contingency Operation" under the Provision of 10 U.S.C. Section 127. Special rules would apply for such an operation, and those rules would be promulgated separately in conjunction with any designation by the Secretary under the provisions of that section.



Alice C. Maroni  
Principal Deputy Comptroller

JB

01 05

00 00 UUUU

CJCS WASHINGTON DC  
CINCUSACOM NORFOLK VA  
USCINCEUR VAIHINGEN GE  
USCINCTRANS SCOTT AFB IL  
SECSTATE WASHINGTON DC  
INFO WHITE HOUSE SITUATION ROOM WASHINGTON DC  
SECDEF WASHINGTON DC  
CSA WASHINGTON DC  
CNO WASHINGTON DC  
CSAF WASHINGTON DC  
CMC WASHINGTON DC  
COMDT COGARD WASHINGTON DC  
USCINCPAC HONOLULU HI  
USCINCCENT MACDILL AFB FL  
USCINCSO QUARRY HEIGHTS PM  
USCINCSPACE PETERSON AFB CO  
USCINCSOC MACDILL AFB FL  
USCINCSTRAT OFFUTT AFB NE  
CIA WASHINGTON DC  
AMEMBASSY KINSHASA

SJS-N/SJS-C/J1/J2/J3/J3:JODEUR-J/J33/NMCC:CMW/J4/J5/J6/J6Z/J7/J8  
CJCS:PA-J/USTRANSCOMW0/NIDS/IMD/CMAS

LT DON DORAN, USN  
J-3/CSR, X35661  
CAT1/524

JOHN M. SHALIKASHVILI, CJCS

JSISC ALTERNATE MESSAGEFORM

\*\*\*\*\*  
\* UNCLASSIFIED \*  
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DTG:

02 05

00 00 UUUU

AMEMBASSY KAMPALA  
USMISSION USUN NEW YORK NY  
DIA WASHINGTON DC  
DIRNSA FT GEORGE G MEADE MD  
DISA WASHINGTON DC  
DLA CAMERON STA VA  
HQ DMA FAIRFAX VA  
CENTRAL IMAGERY OFFICE WASHINGTON DC  
JOINT STAFF ICP MANAGER MACDILL AFB FL  
CDR JCSE MACDILL AFB FL

UNCLASSIFIED

OPER/SUPPORT HOPE//

MSGID/ORDER/CJCS//

REF/A/ORDER/CJCS/201431ZJUL94/-/NOTAL//

AMPN/CJCS PLANNING ORDER//

REF/B/ORDER/CJCS/221232ZJUL94/-/NOTAL//

AMPN/CJCS EXECUTE ORDER FOR HUMANITARIAN RELIEF OPERATIONS//

REF/C/ORDER/USCINCEUR/311200ZJUL94/-/NOTAL//

AMPN/DEPLOYMENT/EXECUTE ORDER FOR AEROMED EVAC ASSETS//

ORDTYP/DEPLOYORD/CJCS//

INIT: \_\_\_\_\_

JSISC ALTERNATE MESSAGEFORM

\*\*\*\*\*  
\* UNCLASSIFIED \*  
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03 05

00 00 UUUU

TIMEZONE/Z//

NARR/{U} THIS IS A DEPLOYMENT ORDER. SECDEF HAS AUTHORIZED DEPLOYMENT OF AEROMEDICAL EVACUATION ASSETS IN SUPPORT OF OPERATION SUPPORT HOPE.//

GENTEXT/SITUATION/

1. {U} PER REFS A AND B.//

GENTEXT/MISSION/

2. {U} PER REF C//

GENTEXT/EXECUTION/

3. {U} CINCUSACOM.

A. {U} DEPLOY AEROMEDICAL ASSETS PER REF C.

B. {U} COORDINATE WITH USCINCEUR AND USCINCTRANS AS REQUIRED.

4. {U} USCINCEUR.

A. {U} ACCEPT OPCON OF AEROMEDICAL ASSETS UPON ARRIVAL IN RWANDAN CRISIS AREA {RCA}.

5. {U} USCINCTRANS. PROVIDE ASSISTANCE AS REQUIRED.

6. {U} OPSEC GUIDANCE. PER REFS A AND B.

7. {U} PSYOP GUIDANCE. PER REFS A AND B.

8. {U} COORDINATING INSTRUCTIONS.

INIT: \_\_\_\_\_

JSISC ALTERNATE MESSAGEFORM

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\* UNCLASSIFIED \*  
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04 05

00 00 UUUU

- A. {U} C-DAY, L-HOUR: 200001ZJUL 94
- B. {U} ANTICIPATED LENGTH OF OPERATION: IN EXCESS OF 90 DAYS.
- C. {U} ROE. PER REFS A AND B.
- D. {U} DIRLAUTH ALCON. KEEP THE JOINT STAFF INFORMED.//

**GENTEXT/ADMIN AND LOG/**

- 9. {U} AIRLIFT PRIORITY: 1B1.
- 10. {U} FUNDING. THE JOINT STAFF WILL NOT PROVIDE FUNDING. CINC SERVICE COMPONENT COMMANDS WILL FUND COSTS OF THE OPERATION, FUND ALL PRE-DEPLOYMENT COSTS, AND FUND ON-GOING COSTS OF TRANSPORTATION TO AND FROM THE AREA OF OPERATION. SERVICE COMPONENT COMMANDERS WILL CAPTURE INCREMENTAL AND TOTAL COSTS OF THE OPERATION AND REPORT COSTS TO THE ARMY FOR CONSOLIDATION AND DISTRIBUTION BEFORE FORWARDING TO DOD COMPTROLLER. CJCS PROJECT CODE FOR THIS EFFORT IS 9DH.
- 11. {U} FORCE ACTIVITY DESIGNATORS WILL BE ISSUED BY APPROPRIATE SERVICES.
- 12. {U} REPORTING INSTRUCTIONS. PER REF B.
- 13. {U} PUBLIC AFFAIRS. PER REF B.
- 14. {U} USE OF JOPES IS DIRECTED.

INIT: \_\_\_\_\_

JSISC ALTERNATE MESSAGEFORM

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\* UNCLASSIFIED \*  
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05 05

00 00 UUUU

15. {U} KNOWN LOGISTIC CONSTRAINTS. NONE.

GENTEXT/COMMAND AND SIGNAL/

16. {U} COMMUNICATIONS GUIDANCE. PER REF B.

17. {U} COMMAND RELATIONSHIPS. USCINCEUR IS THE SUPPORTED COMMANDER. USCINCCENT, USCINCPAC, CINCUSACOM AND USCINCTRANS ARE SUPPORTING CINCS. DOS, DIA, DISA, CIA, DLA, DMA, NSA, AND THE MILITARY SERVICES ARE SUPPORTING AGENCIES.//

GENTEXT/AUTHENTICATION/CJCS OFFICIAL: LT DON DORNAN, USN, J-3 CSR.

DSN 223-5663.//

AKNLDG/YES//

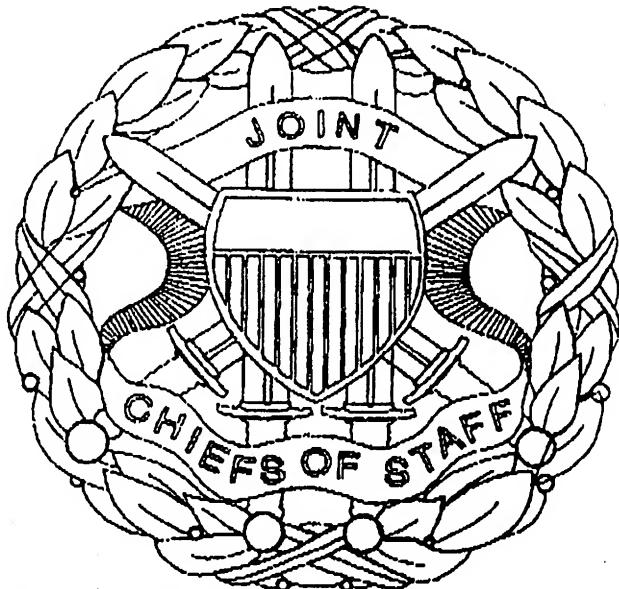
INIT: \_\_\_\_\_

JSISC ALTERNATE MESSAGEFORM

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\* UNCLASSIFIED \*  
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**UNCLASSIFIED**

Copy for Comptroller

**THE JOINT STAFF****DIRECTORATE FOR LOGISTICS, J-4  
INTERNATIONAL LOGISTICS DIVISION****J-4/ILD****Lieutenant Colonel Gordon T. Kennedy  
International Logistics Staff Officer**

Voice: (703) 697-6256/6492  
DSN 227-6256/6492  
FAX: (703) 697-0566/2024 (UNCLAS) ~~(703) 695-2215 (CLAS)~~

**TO: COL BEYER**  
**SUBJ: RWANDA DRAWDOWN ESTIMATES**  
**VOICE: DSN 314-430-5210**  
**2 PAGES (INCLUDING COVER)**

**OFFICE: HQ USEUCOM/ECJ4**  
**FAX: 5090**  
**TRANSMITTED: 16 August 1994 11:53**

SIR--AS DISCUSSED ON THE PHONE. THESE ARE THE PRELIMINARY CATEOGRIES FOR USING THE DRAWDOWN THAT OSD HAS COME UP WITH. THE PROBLEM WE HAVE DEFENDING THEM IS THAT WE REALLY DON'T KNOW WHAT WE WANT TO LEAVE BEHIND, EXCEPT FOR WHAT LTG SCHROEDER HAS ALREADY GIVEN US. THE SENATE APPROPRIATIONS COMMITTEE CONTINUES TO ASK FOR ADDITIONAL INFORMATION, AND WE JUST DON'T HAVE IT. IF THERE IS NOT GOING TO BE MUCH MORE THAN LTG SCHROEDER'S REQUEST, WE NEED TO REDUCE THE AMOUNT WE HAVE REQUESTED; OTHERWISE WE HAVE TO BEGIN TO DEFINITIZE WHAT WE ARE GOING TO DO WITH THE MONEY.

RELEASER BY: GORDON T. KENNEDY, LTC, USA, Joint Logistics Staff Officer

**UNCLASSIFIED**

**PRELIMINARY ESTIMATES  
FOR  
\$75M RWANDA DRAWDOWN**

Remainder of Material Annotated Below \$5.0M

Additional water and related logistical equipment \$15.0M  
(Distribution pipeline, storage bladders,  
tankers, trucks and other distribution means)

Subsistence and medical supplies \$15.0M  
(Mobile kitchens, cooking equipment, first aid  
supplies, pharmaceuticals)

Logistical and equipment support for the \$15.0M  
development and expansion of the operations  
of local airports (Runway lights, material handling  
equipment, navigation aids)

Airlift, sealift and ground transport \$25.0M

Fuel and other support for aircraft and vehicles \$15.0M  
in support of effort (Upkeep of airfield refueling  
systems, spare parts, maintenance, test equipment)

LOGCAP (Brown & Root)? \$?  
PAYMENT TO B & R

All estimates beyond the first tranche may vary greatly;  
we will consult if any category is exceeded.

For EUCOM: How close? Any category impossible? Any cap  
too low?

01-09-1994 13:32

08/01/94 09:16

JOINT STAFF / JS

NAVEUR COMPTROLLER OFFICE  
0703 614 410  
ID:

44 71 514 4209 P.01

JUL 28 '94 11:04 No.002 P.03



COMPTROLLER OF THE DEPARTMENT OF DEFENSE

WASHINGTON, DC 20301-1100

JUL 28 1994

MEMORANDUM FOR ASSISTANT SECRETARY OF THE ARMY (FINANCIAL MANAGEMENT)

ASSISTANT SECRETARY OF THE NAVY (FINANCIAL MANAGEMENT)

ASSISTANT SECRETARY OF THE AIR FORCE (FINANCIAL MANAGEMENT AND COMPTROLLER)

COMPTROLLER, DEFENSE LOGISTICS AGENCY

COMPTROLLER, UNITED STATES TRANSPORTATION

COMMAND

DIRECTOR, FORCE STRUCTURE, RESOURCES AND ASSESSMENT, THE JOINT STAFF

SUBJECT: Reimbursement of DBOF Activities for Contingency Operations and Humanitarian Efforts

This memorandum provides policy for funding contingency operations costs at DBOF activities and documents the funding procedures for contingencies and similar actions that have normally been followed in the past. The intent is to clarify the process and establish Military Department responsibilities for payment. This policy will be incorporated into various instructions as they are revised and published.

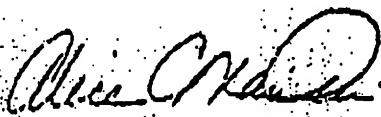
ALL DBOF business areas, including transportation services provided by USTRANSCOM, operate on a reimbursement basis with users paying for goods and services provided. Payment for contingency operations, including deployment of other emergency response for military or humanitarian assistance, is no exception. The users ordering the DBOF service must pay the bill, and no orders are to be accepted without funding. The Military Department Headquarters is responsible for determining which level within the Military Department will pay (i.e., unit, major command, or Military Department level). This process also applies when a Unified Commander tasks a Service-funded unit to perform a mission (such as transportation of Service personnel or equipment by USTRANSCOM). The parent Military Department that owns the equipment or personnel is responsible for payment of costs incurred to accomplish the mission.

The sole exception to this policy occurs when CINCTRANSCOM receives an order from JCS requiring transportation of non-U.S.-owned equipment and/or non-U.S. personnel such as unreimbursed efforts in support of the U.N. In these instances, Army will pay MTMC costs, Navy will pay MSC costs, and Air Force will pay AMC costs.

2

Bills can be centralized for more convenient processing if appropriate; however, billings will be forwarded to the appropriate Military Department within 30 days from commencement of the contingency operation or humanitarian effort. Payment of these bills, including transportation bills, by the Military Departments must be made in a timely manner.

This guidance does not address any contingency operation designated by the Secretary of Defense as a "National Contingency Operation" under the Provision of 10 U.S.C. Section 127. Special rules would apply for such an operation, and those rules would be promulgated separately in conjunction with any designation by the Secretary under the provisions of that section.



Alice C. Maroni  
Principal Deputy Comptroller

July 22, 1994

Presidential Determination  
No. 94-38

MEMORANDUM FOR THE SECRETARY OF STATE  
THE SECRETARY OF DEFENSE

SUBJECT: Determination to Authorize the Furnishing of Supplies  
and Services in Support of Efforts to Care for  
Refugees from Rwanda

Pursuant to the authority vested in me by section 506 (a) (2) of the Foreign Assistance Act of 1961, as amended, I hereby determine that it is in the national interest of the United States to draw down defense articles from the stocks of the Department of Defense and defense services of the Department of Defense in support of United Nations efforts responding to the manmade disaster in and around Rwanda.

Therefore, I hereby authorize the furnishing of up to \$75 million in defense articles from the stocks of the Department of Defense and defense services of the Department of Defense to the United Nations for use in efforts to care for the refugees from Rwanda.

The Secretary of Defense is authorized and directed to report this determination to the Congress and to arrange for its publication in the Federal Register.

William J. Clinton

**DoD Emergency Supplemental Request**

The estimated FY 1994 DoD incremental costs for assisting the United Nations in caring for the Rwanda refugees are as follows:

	<u>\$ in Millions</u>	<u>FY 1994</u>	
	<u>Non Recurring</u>	<u>Recurring</u>	<u>Total</u>
<b>Airport Services - Goma and Bukavu</b>	<b>60.0</b>	-	<b>60.0</b>
Runway Repair and Expansion (matting and construction)	-	-	-
Runway Night Capability	-	-	-
Air Lift Control Element Team	-	-	-
Logistics Management (forklifts and pallets)	-	-	-
Storage Facilities	-	-	-
Fencing and Security	-	-	-
<b>Logistics Base Services</b>	<b>25.0</b>	<b>5.0</b>	<b>30.0</b>
Vehicle & Maintenance (includes spare parts)	19.7	-	19.7
Fuel	-	5.0	5.0
Vehicle Maintenance Facility	5.0	-	5.0
Fuel Depot	.3	-	.3
<b>Entebbe Airhead</b>	<b>15.0</b>	-	<b>15.0</b>
Logistics Management	-	-	-
Communications Equipment	-	-	-
Storage Facilities	-	-	-
<b>Water Supply</b>	<b>-</b>	<b>50.0</b>	<b>50.0</b>
3.5 gallons/day at \$.10 per gallon for 2 million refugees for 70 days	-	-	-
<b>Aircraft Fuel</b>	<b>-</b>	<b>35.0</b>	<b>35.0</b>
Based on refuelling 45 aircraft/day at Entebbe; 15 DC-8 equivalents and 30 C-130 equivalents. Daily fuel requirement is approximately 600,000 gallons, @ approximately \$.80/gallon	-	-	-
<b>U.S. Troop Deployment/Sustainment</b>	<b>45.0</b>	<b>35.0</b>	<b>80.0</b>
Transportation	21.0	19.0	40.0
Engineering Support	24.0	-	24.0
OPTEMPO	-	8.7	8.7
Sustainment	-	7.3	7.3
<b>Sub Total Rwanda</b>	<b>145.0</b>	<b>125.0</b>	<b>270.0</b>
<b>Recapitalization of the Emergency Response Fund</b>	<b>NA</b>	<b>NA</b>	<b>100.0</b>
<b>Total Supplemental Request</b>	<b>NA</b>	<b>NA</b>	<b>370.0</b>

~~SECRET~~

JS

~~SECRET~~

OCASZYUW RUSNMHS0081 2011929-SSSS--RUSNNOA.

ZNY SSSSS

O 201855Z JUL 94

.FM USCINCEUR VAIHINGEN GE//ETCC//  
.INFO RHDLNC/CINCUSNAVEUR LONDON UK//N3//  
RUFQAAA/CINCUSAREUR HEIDELBERG GE//AEAGB/AEAGC/AEAGD//  
RUFQAAA/CINCUSAFE RAMSTEIN AB GE//DO/DOX/DOM/DPX/LG/IN/XP//  
RUFQAAA/OPS SUPPORT CENTER RAMSTEIN AB GE  
RUFQAAA/USCINCEUR ALT SHAPE BE//ECCC/SPASAC//  
RUSNNOA/USCINCEUR VAIHINGEN GE//ETCC/SOCEUR//  
RUSNPAN/HQ MARFOREUR BOEBLINGEN GE  
RUFNBUT/HQ JTF PP NAPLES IT//CS/J3//  
O 201431Z JUL 94

.FM CJCS WASHINGTON DC

.TO RUSNNOA/USCINCEUR VAIHINGEN GE

RUCBSAA/CINCUSACOM NORFOLK VA  
RUCJACC/USCINCCENT MACDILL AFB FL  
RUHQHQB/USCINCPAC HONOLULU HI  
RHLBAAA/USCINCSO QUARRY HEIGHTS PM  
RUWTNOK/USCINCSpace PETERSON AFB CO

PAGE 02 RUSNMHS0081 ~~SECRET~~

RUCJAAA/USCINCSOC MACDILL AFB FL  
RUCUSTR/USCINCSTRAT OFFUTT AFB NE  
RHCUAAA/USCINCTRANS SCOTT AFB IL  
RUEHC/SECSTATE WASHINGTON DC  
.INFO RHEHWSR/WHITE HOUSE SITUATION ROOM WASHINGTON DC  
RUEKJCS/SECDEF WASHINGTON DC  
RUEADWD/CSA WASHINGTON DC  
RUENAAA/CNO WASHINGTON DC  
RUEAHQA/CSAF WASHINGTON DC  
RUEACMC/CMC WASHINGTON DC  
RULSJGA/COGARD WASHINGTON DC  
RUETIAA/DIRNSA FT GEORGE G MEADE MD  
RUEJDCA/DISA WASHINGTON DC  
RUEAIIO/CIO WASHINGTON DC  
RUEKJCS/DIA WASHINGTON DC  
RUKGNLA/DLA WASHINGTON DC  
RULKDMA/DMA WASHINGTON DC  
RUEAIIA/CIA WASHINGTON DC  
RUCJJCS/JCSE MACDILL AFB FL  
.BT

DECLASSIFIED BY AUTHORITY OF  
OSD/JS

960628

96-F-0207

DATE

CASE #

PAGE 03 RUSNMHS0081 ~~SECRET~~  
S E C R E T  
SECTION 001 OF 002  
MSGID/ORDER/CJCS//  
ORDTYP/OTR/CJCS//

~~SECRET~~

~~SECRET~~

~~SECRET~~

AMPN/PLANNING ORDER//  
TIMEZONE/Z//

NARR/ (C) THIS IS A PLANNING ORDER. THE NCA IS EXPECTED TO ANNOUNCE THE USG INTENT TO PROVIDE INCREASED ASSISTANCE TO HUMANITARIAN AGENCIES AND FRENCH FORCES CONDUCTING RELIEF OPERATIONS FOR RWANDAN REFUGEES IN THE EASTERN PORTION OF ZAIRE.//  
GENTEXT/SITUATION/

1. (U) OVER 1 MILLION REFUGEES HAVE CROSSED FROM RWANDA INTO THE AREA AROUND GOMA, ZAIRE WITHIN THE LAST 7 DAYS. UNHCR, NGO'S, AND THE FRENCH HAVE BECOME OVERWHELMED BY THE SIZE OF THE REFUGEE POPULATION. THE PRIMARY REASON BEHIND THE REFUGEE EXODUS IS THE PERCEIVED THREAT BY HUTUS OF RETALIATION BY THE VICTORIOUS TUTSI RWANDAN PATRIOTIC FRONT (RPF) FORCES.//  
GENTEXT/MISSION/

2. (C) WHEN DIRECTED BY THE NCA, USCINCEUR PROVIDE ASSISTANCE TO HUMANITARIAN AGENCIES AND FRENCH FORCES CONDUCTING RELIEF OPERATIONS

PAGE 04 RUSNMHS0081 ~~SECRET~~  
IN ZAIRE TO ALLEVIATE THE IMMEDIATE SUFFERING OF THE REFUGEES.//  
GENTEXT/EXECUTION/

3. (U) USCINCEUR.

A. (C) PRODUCE AN OPORDER FOR US MILITARY SUPPORT TO THE HUMANITARIAN RELIEF EFFORT IN ZAIRE. PLANNING SHOULD INCLUDE AS A MINIMUM:

(1) (U) NUMBER AND TYPE OF US FORCES REQUIRED.  
(2) (U) TIME AND MODE OF DEPLOYMENT FOR EACH UNIT IN A VALIDATED AND TRANSPORTATION-FEASIBLE TPFDD.  
(3) (C) ANTICIPATED LIAISON AUGMENTATION OF UNHCR AND OTHER HEADQUARTERS STAFFS.  
(4) (C) ANTICIPATED REQUIREMENT FOR RESERVE FORCES.  
(5) (U) IDENTIFICATION OF SKILLS OR UNITS NOT EXPECTED TO BE AVAILABLE FROM IN-THEATER ASSETS.

B. (S) INTELLIGENCE GUIDANCE. ADVISE OF INTELLIGENCE REQUIREMENTS AND KNOWN SHORTFALLS REQUIRING ADDITIONAL SUPPORT. OVERHEAD COLLECTION PLAN SHOULD BE SUBMITTED TO DIA/CL ASAP TO ASSIST IN DETERMINING THE MAGNITUDE OF THE HUMANITARIAN DISASTER.

C. (U) US OPERATIONS MAY INCLUDE LOGISTICAL SUPPORT OF NON-US FORCES.

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D. (U) INCREMENTAL DEPLOYMENT OF IN THEATER FORCES TO FACILITATE PLANNING IS AUTHORIZED PRIOR TO THE RECEIPT OF A SECDEF EXECUTE ORDER.

E. (C) DEPLOYMENT OF US MILITARY PERSONNEL INTO RWANDA IS NOT AUTHORIZED AT THIS TIME.

F. (C) FUTURE OPERATIONS IN RWANDA ARE NOT PRECLUDED, BUT REQUIRE STRONG JUSTIFICATION.

G. (U) LIAISON WITH THE FRENCH AND UNHCR IS AUTHORIZED.

4. (U) CINCUSACOM, USCINCSOC AND USCINCTRANS PROVIDE PLANNING ASSISTANCE TO EUCOM AS REQUIRED.

~~SECRET~~

5. (U) DOS

A. (U) BE PREPARED TO OBTAIN NECESSARY DIPLOMATIC CLEARANCES FROM THE GOVERNMENTS OF COUNTRIES TO WHICH FORCES ARE DEPLOYED OR REQUIRE OVERFLIGHT, BASING, LANDING RIGHTS OR PASSAGE ENROUTE. ARRANGE, AS REQUIRED, IN ADVANCE FOR APPROVAL OF LAND MOVEMENT AND BORDER CROSSING OF MILITARY EQUIPMENT AND SUPPLIES FROM LOCATIONS IN THE REGION TO DEPLOYMENT DESTINATIONS. COORDINATE REQUIREMENTS WITH USEUCOM.

B. (U) REQUEST WAIVER, IF REQUIRED, OF ALL LANDING FEES FOR AIRCRAFT.

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6. (U) DIA, CIA, DMA, DLA, CIO, DISA, AND DIRNSA. PROVIDE PLANNING SUPPORT AS REQUESTED.

7. (U) OPSEC GUIDANCE. CONTINUE TO IMPLEMENT OPSEC MEASURES THROUGHOUT PLANNING AND EXECUTION PHASES TO PREVENT DISCLOSURE OF VULNERABILITIES OF US FORCES INVOLVED IN OPERATIONS.

8. (C) PSYOP GUIDANCE. PLAN INFORMATION DISSEMINATION OPERATIONS TO SUPPORT THE HUMANITARIAN EFFORT AND THE RETURN OF REFUGEES TO RWANDA. IDENTIFY EQUIPMENT AND PERSONNEL REQUIREMENTS INCLUDING POSSIBLE AUGMENTATION BY USAR PSYOP ASSETS. BE PREPARED TO ORGANIZE JOINT AND COMBINED PSYOP PLANNING CELL.

9. (C) CIVIL AFFAIRS GUIDANCE. IDENTIFY PERSONNEL AND EQUIPMENT REQUIREMENTS TO SUPPORT CIVIL AFFAIRS PLANNING. IDENTIFY USAR REQUIREMENTS AS EARLY AS POSSIBLE.

10. (U) COORDINATING INSTRUCTIONS

A. (U) EXECUTE PLANNING UPON RECEIPT OF THIS MESSAGE.

B. (U) C-DAY: 20 JUL.

C. (C) ANTICIPATED DURATION OF OPERATION. IN EXCESS OF 90 DAYS.

D. (C) RULES OF ENGAGEMENT (ROE). PEACETIME ROE ARE IN EFFECT. SUBMIT REQUEST FOR DESIRED SUPPLEMENTAL ROE FOR NCA

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APPROVAL.

E. (U) DIRLAUTH ALCON. KEEP THE JOINT STAFF INFORMED.//  
GENTEXT/ADMIN AND LOG/

11. (U) TRANSPORT. AIRLIFT MOVEMENT PRIORITY. 1B1.

12. (U) FUNDING FOR TRANSPORTATION, SUPPLIES, AND OTHER COSTS WILL NOT BE PROVIDED BY THE JOINT STAFF. PARENT SERVICE OF DEPLOYING UNITS MUST PROVIDE FUND CITES FOR MOVEMENTS AND SUPPLIES. COMMANDERS CAPTURE INCREMENTAL COSTS AND EXPENDITURES OF THIS DEPLOYMENT AND REPORT THROUGH SERVICE CHANNELS. CJCS PROJECT CODE TO BE ASSIGNED AND WILL BE PUBLISHED IN THE EXECUTE ORDER. SERVICES REPORT COSTS TO THE ARMY, THE FINANCIAL EXECUTIVE AGENT, FOR CONSOLIDATION PRIOR TO FORWARDING TO THE DOD COMPTROLLER. COSTS FOR NON-DOD SUPPORT THAT COULD OCCUR WILL BE IDENTIFIED FOR POSSIBLE REIMBURSEMENT.

13. (U) FORCE ACTIVITY DESIGNATIONS TO BE ISSUED BY APPROPRIATE SERVICES.

~~SECRET~~

14. (U) REPORTING INSTRUCTIONS. IAW JOINT PUBS 1-03.8 AND 6-04. AFTER-ACTION REPORTING IAW JOINT PUB 1-03.30.

15. (U) CLASSIFICATION GUIDANCE. OPERATION PLANNING IS CLASSIFIED CONFIDENTIAL UNTIL PUBLIC ANNOUNCEMENT IS MADE BY OASD (PA).

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16. (U) PUBLIC AFFAIRS. NO PUBLIC ANNOUNCEMENT OF THIS OPERATION IS AUTHORIZED AT THIS TIME. REQUEST PROPOSED PUBLIC AFFAIRS GUIDANCE BE SUBMITTED TO OASD (PA), INFO CJCS/PA.

17. (U) COMBAT CAMERA. THE JOINT STAFF AND NCA REQUIRE NEAR REAL-TIME IMAGERY BE TRANSMITTED TO THE JOINT COMBAT CAMERA CENTER AS SOON AS POSSIBLE.

18. (U) THE USE OF JOPES IS DIRECTED.//  
GENTEXT/COMMAND AND SIGNAL/

19. (U) WHERE CRITICAL COMMUNICATIONS RESOURCES ARE NOT SATISFIED BY AUGMENTING OR SUPPORTING UNITS, USCINCEUR WILL VALIDATE AND FORWARD REQUIREMENTS FOR CJCS-CONTROLLED TACTICAL COMMUNICATIONS ASSETS IN ACCORDANCE WITH CJCS MOP 3, 31 JANUARY 1990. USCINCEUR WILL ASSIST DEPLOYING UNITS WITH FREQUENCY ALLOCATIONS AS REQUIRED AND WILL BE PREPARED TO RECOMMEND RELATIVE PRIORITIES AND ALLOCATE SATELLITE CHANNELS OR CIRCUITS WITHIN THE SCOPE OF THIS OPERATION.

20. (U) COMMAND RELATIONSHIPS.

A. (U) USCINCEUR IS THE SUPPORTED CINC. CINCUSACOM, USCINCCENT, USCINCPAC, USCINCSO, USCINCSPACE, USCINCSOC, USCINCSTRAT, USCINCTRANS ARE SUPPORTING COMMANDERS. DIRNSA, DIA, BT

#0081

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!--- Delivery Record -----

! Discretionary Access: General

! Classification: S

! Precedence:

! Delivered To:

Day\_To\_Day\_Operations\_\_J3EXE7

Day\_To\_Day\_Operations\_\_J3ODO8

ETCC\_\_CCNCOIC

ETCC\_\_CMDDIR

ETCC\_\_CSADMIN

ETCC\_\_DCINCXO

ETCC\_\_EAC

ETCC\_\_ECJ3ODO

ETCC\_\_ECJ6DO

ETCC\_\_ECSJS

ETCC\_\_J2WATCH

ETCC\_\_J3OPD

ETCC\_\_J5TF

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.FM USCINCEUR VAIHINGEN GE//ETCC//

.INFO RHDLCNE/CINCUSNAVEUR LONDON UK//N3//

RUFDAAA/CINCUSAREUR HEIDELBERG GE//AEAGB/AEAGC/AEAGD//

RHFQAAA/CINCUSAFE RAMSTEIN AB GE//DO/DOX/DOM/DPX/LG/IN/XP//

RHFQAAA/OPS SUPPORT CENTER RAMSTEIN AB GE

RUFQAAA/USCINCEUR ALT SHAPE BE//ECCC/SPASAC//

RUSNNOA/USCINCEUR VAIHINGEN GE//ETCC/SOCEUR//

RUSNPAN/HQ MARFOREUR BOEBLINGEN GE

RUFNBUT/HQ JTF PP NAPLES IT//CS/J3//

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.FM CJCS WASHINGTON DC

.TO RUSNNOA/USCINCEUR VAIHINGEN GE

RUCBSAA/CINCUSACOM NORFOLK VA

RUCJACC/USCINCCENT MACDILL AFB FL

RUHQHQB/USCINCPAC HONOLULU HI

RHLBAAA/USCINCSO QUARRY HEIGHTS PM

RUWTNOK/USCINCSPACE PETERSON AFB CO

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RUCJAAA/USCINCSOC MACDILL AFB FL

RUCUSTR/USCINCSTRAT OFFUTT AFB NE

RHCUAAA/USCINCTRANS SCOTT AFB IL

RUEHC/SECSTATE WASHINGTON DC

.INFO RHEHWSR/WHITE HOUSE SITUATION ROOM WASHINGTON DC

RUEKJCS/SECDEF WASHINGTON DC

RUEADWD/CSA WASHINGTON DC

RUENAAA/CNO WASHINGTON DC

RUEAHQA/CSAF WASHINGTON DC

RUEACMC/CMC WASHINGTON DC

RULSJGA/COGARD WASHINGTON DC

RUETIAA/DIRNSA FT GEORGE G MEADE MD

RUEJDCA/DISA WASHINGTON DC

RUEAIIO/CIO WASHINGTON DC

RUEKJCS/DIA WASHINGTON DC

RUKGNLA/DLA WASHINGTON DC

RULKDMA/DMA WASHINGTON DC

RUEAIIA/CIA WASHINGTON DC

RUCJJCS/JCSE MACDILL AFB FL

.BT

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S E C R E T

FINAL SECTION OF 002

CIA, DLA, DISA, DMA, DOS, AND THE MILITARY SERVICES ARE SUPPORTING AGENCIES.

S E C [REDACTED]

B. (C) HUMANITARIAN AGENCIES AND THE FRENCH ARE IN THE LEAD FOR THE HUMANITARIAN ASSISTANCE EFFORT. USCINCEUR WILL RESPOND TO SUPPORT REQUIREMENTS AS APPROPRIATE.//  
GENTEXT/AUTHENTICATION/CJCS OFFICIAL: ESPER, LTC, J3/JOD DSN  
STU-III 225-2541/2.//  
AKNLDG/Y//  
DECL/OADR//  
BT  
#0722

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!--- Delivery Record -----  
! Discretionary Access: General  
! Classification: S  
! Precedence:  
! Delivered To:  
! ETCC CCNCOIC  
! ETCC CMDDIR  
! ETCC CSADMIN  
! ETCC DCINCXO  
! ETCC EAC  
! ETCC ECJ6DO  
! ETCC ECSJS  
! ETCC J3OPD  
! ETCC MEDREP  
! EXERCISE BSMD